



Group profile

The Shoprite Group is the largest South African retailer by market capitalisation, sales, profit, number of employees and customers. Since opening our first store in 1979, the Group has grown to 3 417 stores across 10 African countries, including South Africa. Our purpose is to uplift lives everyday by pioneering access to the most affordable goods and services, creating economic opportunity and protecting our planet.

R128.6bn*	32 million	163 205
Sale of merchandise	Xtra Savings rewards customers	Total Group employees
Total Group stores	OK Franchise stores	National distribution centres
3 417* Including OK Franchise	623	29

Operating segments	Brands	Sales growth percentage**	Store expansion (net new stores)
Supermarkets RSA	Shoprite, Usave, Checkers, Checkers Hyper, LiquorShop, Little Me, Outdoor, Petshop Science, K'nect, Uniq clothing by Checkers	10.4%	248
Supermarkets Non-RSA	Shoprite, Usave, Checkers, LiquorShop	4.1%	10
Other operating segments	OK Franchise, Medirite Plus, Furniture (Mozambique and Angola), Transpharm, Computicket, Red Star Wholesale Catering Services	6.2%	25

* The results and store numbers referred to in this summary pertain to the Group's continuing operations following the classification of our furniture business (excluding Angola and Mozambique) as discontinued operations.

** Sales growth percentage excludes the impact of hyperinflation adjustments.

Checkers Foods

UNIQ clothing by Checkers

Medirite+ Pharmacy

LiquorShop

TAKE A VIRTUAL TOUR THROUGH SOME OF OUR STORES

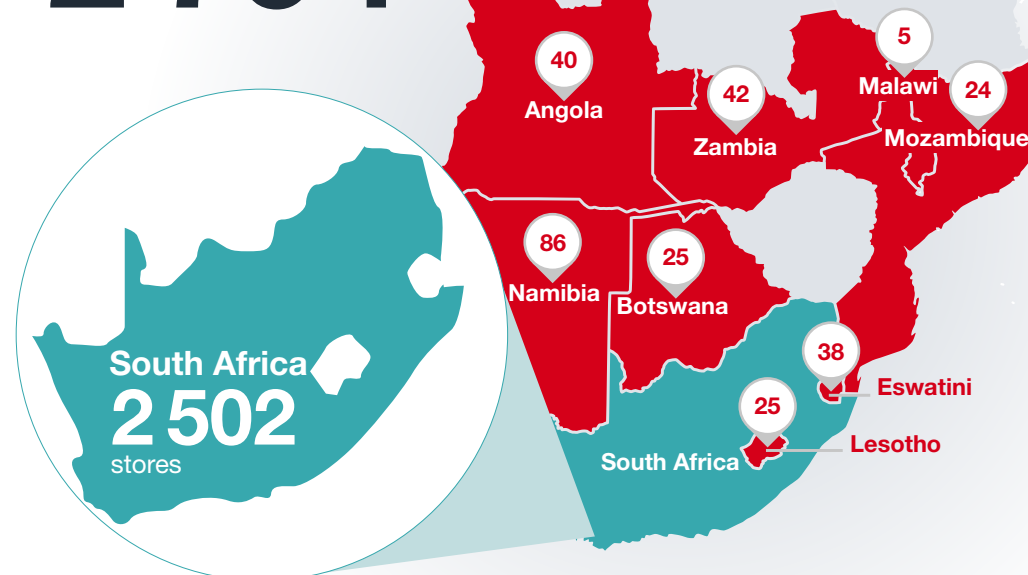


Distribution of continued operations as at 29 December 2024

Total Group stores excluding Franchise

2 794

Number of stores outside of South Africa



Our values

Our values guide our behaviour to fulfil our purpose, and they define how we do business.

Doing the right thing

- Putting **our customers** first
- Acting **ethically** and with integrity
- Making a **difference** beyond our own doors

Saving to share

- Relentlessly focusing on improving productivity and managing costs to provide our customers with the **lowest prices**
- **Helping** others where we can

Developing local

- Investing in **our people**
- Creating **opportunities**
- Embracing **economic transformation**
- Supporting **communities** where our customer needs are the biggest

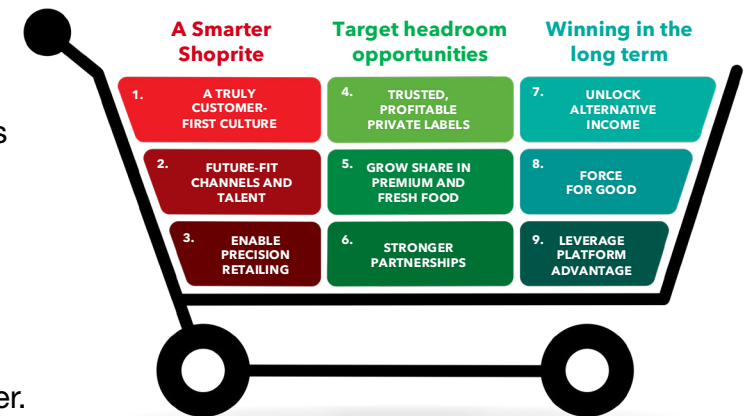


Our purpose

Uplifting lives every day by pioneering access to the most affordable goods and services, creating economic opportunity and protecting our planet.

Our strategy

Our strategy is to continuously create **a Smarter Shoprite** through advanced analytics and technology in order to optimise our core retail business and personalise experiences for customers. We will **target headroom opportunities** in growth segments to increase share-of-wallet and leverage our scale and retail platform to **win in the long term.**



Our vision

Our vision is to be Africa's most profitable omnichannel retailer.

Everything we do is linked to our core supermarket business and making grocery retail more affordable and accessible.

Our core business is complemented by adjacent value-added retail services and offerings across a range of industries. We aim to provide seamless engagement in-store and online and leverage our scale, network, and data to create value for our customers and unlock new revenue for the Group.



Core retail platform



Customer & rewards



Advanced analytics & insights



Lighthouse private labels



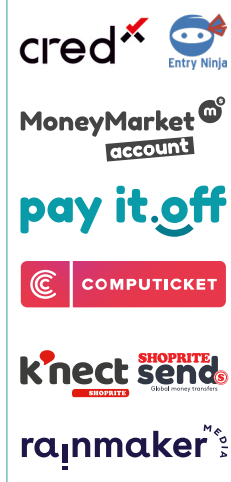
Digital commerce & last-mile logistics



Supplier partnerships & development



Alternative revenue: Retail media & financial services



Other adjacencies



Force for good

People



Supporting **124** early childhood development centres with **785 000** meals in the last six months



Supporting communities through **263** food gardens and **4.3m** mobile soup kitchen meals



R698m distributed to employees via the Shoprite Employee Trust since inception



Grew our team by **2 989** in the last six months

Planet



91% of private label packaging is now reusable, recyclable or compostable



Increased dry waste recycling (**+11% cardboard** and **+19% plastic**)



6.7% of our electricity is now sourced from renewables

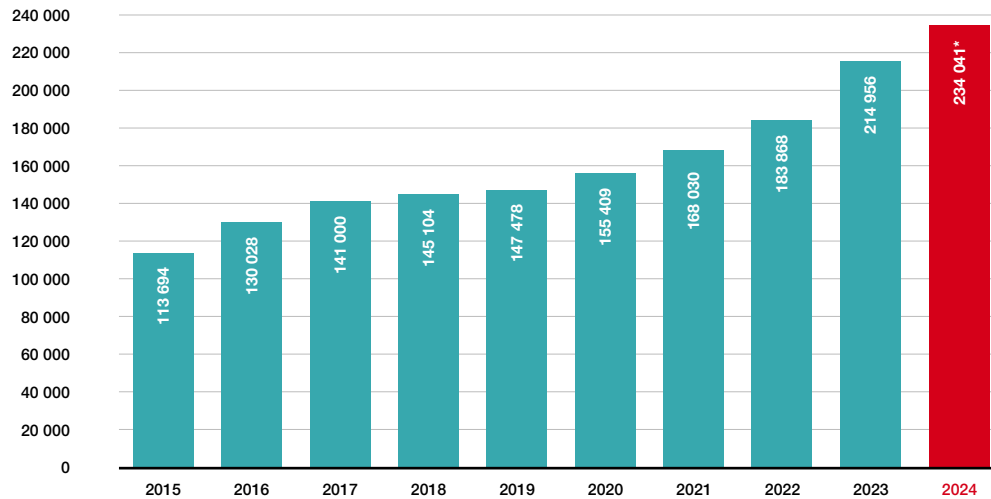


R112m surplus food and goods donated in the period

Unaudited results for the 26 weeks ended 29 December 2024

The Group's long-term performance is illustrated below through comparative sales figures as well as the share price performance over a 10-year period:

Annual reported sales (Rm)



* Restated for the classification of the Group's furniture business (excluding Angola and Mozambique) as discontinued operations in accordance with IFRS 5: Non-current Assets Held for Sale and Discontinued Operations. Refer to note 2 of the condensed consolidated interim financial statements for details of the adjustments recognised for each individual line item (see <https://www.shopriteholdings.co.za/docs/int2025-mar2025.pdf> for more).

Shoprite Holdings Ltd share price (cents)



Financial highlights

	Change %	Unaudited 26 weeks 29 Dec '24 Rm	Restated* unaudited 26 weeks 31 Dec '23 Rm
Continuing operations			
Sale of merchandise	9.6	128 635	117 408
Trading profit	13.5	7 348	6 474
Earnings before interest, income tax, depreciation and amortisation (EBITDA)	16.7	11 727	10 049
Profit before income tax	8.9	5 213	4 785
Headline earnings from continuing operations	9.5	3 592	3 281
Performance measures			
Diluted headline earnings per share from continuing operations (cents)	9.9	659.9	600.3
Dividend per share declared (cents)	6.7	285.0	267.0
Trading margin (%)		5.7	5.5

Analysis per reportable segment

Sale of merchandise

Supermarkets RSA	10.4	107 670	97 517
Supermarkets Non-RSA	4.1	11 036	10 606
Other operating segments	6.2	9 864	9 287
Total continuing operating segments	9.5	128 570	117 410
Hyperinflation effect		65	(2)
Total consolidated continuing operations	9.6	128 635	117 408
Discontinued operations	6.2	3 898	3 671
Total operating segments including discontinued operations	9.5	132 533	121 079

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Contribution to total continuing operating segments

